CAM-I effort of quantifiable and applicable output is in the areas of standards, methods, applications and guidelines by working with their members, strategic partners, academia and subject matter experts.

EMERGING ISSUES

Deliverables

- Digitalization
- Developing a Path to a Value-Driven Organization: Leveraging the CAM-I Body of Knowledge
- Improving Efficiency/Effectiveness in the Finance Function
- Principle Based Value Framework
- A Workshop to teach the Value Analysis Process

ACTIVITY BASED MANAGEMENT

Books

- Activity Based Management Design Framework
- **The Closed Loop - Implementing Activity Based Planning and Budgeting This is a book, and I can mail it**
- The 60 Minute ABC Book
- An ABC Manager's Primer

Deliverables

- Total Cost to Serve Model
- Building an Activity-Based Model for Environmental footprint - A proof of concept case - Cost Management Publication
- The Boeing Company Pilot Project to Implement Environmental Activity-Based Costing/Management Principles
- ABC/M Concepts & Education Interest Group Session Studies
- Development of an ABB Systems: Initial Experiences
- Performance Effects of ABC and Management Systems
- CAM-I Glossary of Activity Based Management, Vol 1
- A Conceptual Framework of Option Development Process Tools for the CAM-I CMS Investment Management Guide
- Activity Analysis Methodology

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ARMED SERVICES

Deliverables

- Armed Services Interest Group - Lean Six Sigma Survey Results
- Performance & Cost Management - A Report by the CAM-I Armed Services Interest Group

BENCHMARKING

Deliverables

- **Process Improvement Benchmark Survey**
- ABC/M Concepts & Education Interest Group Session Studies
- Valeo Case Study
- Best Practices in World Class Organizations

CAPACITY MANAGEMENT

Book

- Capacity Measurement & Improvement

Deliverable

- Capacity Cost Management

CHANGE ADAPTATION AND LEARNING

Book

- Chasing Change: Building Organizational Capacity in a Turbulent Environment

Deliverables

- Integration- The Foundation for Continuous Organizational Improvement
- Chasing Change: Building Organizational Capacity in a Turbulent Environment
- Management Control Systems as a Tool for Planned Organizational Change: An Assessment of Two Organizations

COST MANAGEMENT SYSTEMS

Books

- Hitting The Target, book I can mail to you.
- Activity Based Management Design Framework
- The Closed Loop - Implementing Activity Based Planning and Budgeting
- The 60 Minute ABC Book

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- Target Costing – the next frontier in Strategic Cost Management – book I can mail
- An ABC Manager's Primer

Deliverables

- Integration- The Foundation for Continuous Organizational Improvement
- Use of Cost and Performance Principles to manage environmental sustainability initiatives Adapting General Models of Organizational Change to Cost Management Change Initiatives
- The Transition to Advanced Cost Management Systems by Aerospace & Defense Contractors
- Competitor Cost Analysis: A Survey of Tools and Techniques
- Implementing Cost Management Systems in Advanced Manufacturing Technology Firm: Behavioral and Organizational Strategies
- Flexible Manufacturing Systems: Cost Management and Cost Accounting Implications
- Implementing an Activity Based Cost System

ENVIRONMENTAL SUSTAINABILITY

Deliverables

- Building an Activity-Based Model for Environmental footprint - A proof of concept case - Cost Management Publication
- Use of Cost and Performance Principles to manage environmental sustainability initiatives The Boeing Company Pilot Project to Implement Environmental Activity-Based Costing/Management Principles
- Managing Environmental Sustainability Using Target Costing Principles
- Measuring and Managing Environmental Sustainability: Using Activity-Based Costing/Management (ABC/M)

HEALTHCARE

Deliverables

- **Framework to improve diabetes care in an inpatient setting**
- **Chronic Disease Care: Applying a Performance Management Maturity Framework to Improve Diabetes Care in an Inpatient Setting**

INTEGRATED RISK AND VALUE MANAGEMENT

Deliverables

- The CAM-I Risk-Value Curve – Understanding Your Risk Appetite to create Value - CPA Canada and CAM-I -
- The Risk-Value Curve: How to optimize Risk and generate value for your organization, Public Risk
- CAM-I work on Integrated Risk and Value Management published in Public Risk Magazine
- Integrated Risk and Crisis Management - The Landscape
- White Paper on "Integrated Risk and Crises Management"

INTELLIGENT DATA QUALITY MANAGEMENT

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AND BUSINESS INTELLIGENCE

Book

- DATA – The DNA of Business Intelligence
-

Deliverables

- Data Life Cycle Model
- Operational Data and Cost Measurement Assessment Modular Manual
- Business Intelligence - Introduction and guide to the Matrix Reference Model
- Business Intelligence - Matrix Reference Model Tables
- Calculating & Reporting Customer Profitability
- CMS Data Planning Model

MANUFACTURING

Books

- Hitting The Target
- Capacity Measurement & Improvement
- Target Costing – the next frontier in Strategic Cost Management

Deliverables

- Manufacturing Benchmarking Survey: Observations & Findings
- CAM-I APQC Time to Dollars – Manufacturing Benchmarking Survey Observations and Findings
- 3rd Annual Robust Quality Engineering International Tech Conference
- Creating your own Management Revolution Through Leveraging Management Improvement Techniques
- Strategy Deployment, Final Report
- Strategies for Manufacturing Flexibility
- Strategy Based Investment Justification for Advanced Manufacturing Technology
- Strategic Evaluation of Interrelated Investment Projects in Manufacturing Companies

PERFORMANCE MANAGEMENT

Deliverables

- How to Evaluate and Improve Organizational Performance, Executive Overview
- Integration- The Foundation for Continuous Organizational Improvement
- Use of Cost and Performance Principles to manage environmental sustainability initiatives Chronic Disease Care: Applying a Performance Management Maturity Framework to Improve Diabetes Care in an Inpatient Setting
- The Performance Management Maturity Framework - November 2010
- Performance & Cost Management - A report by the CAM-I Armed Services Interest Group
- Process for Changing Performance Management Systems
- CMS Performance Measurement: The Guiding Principles

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PLANNING AND BUDGETING

Books

- The Closed Loop – Implementing Activity Based Planning and Budgeting
- Research and Findings of the CAM-I Advanced Budgeting Study Group of Europe

PROCESS BASED MANAGEMENT

Books

- Process Based Management – A Foundation for Business Excellence
- The Road to Excellence – Becoming a Process-Based Company

Deliverables

- Integration- The Foundation for Continuous Organizational Improvement
- Process Improvement Benchmark Survey
- Management Accounting Guidelines on Implementing Process Based Management
- CAM-I Case Studies in Process Management: Santee Cooper
- CAM-I Case Studies in Process Management: STATOIL
- CAM-I Case Studies in Process Management: United States Marine Corps Business Enterprise

STRATEGIC COST MANAGEMENT

Books

- Hitting The Target
- Activity Based Management Design Framework
- The Closed Loop – Implementing Activity Based Planning and Budgeting
- Value Quest - Driving Profit and Performance by Integrating Strategic Management Processes
- The 60 Minute ABC Book
- Target Costing - the next frontier in Strategic Cost Management
- An ABC Manager's Primer
- Managing Strategic and Capital Investment Decisions

Deliverables

- Improving
- Principle Based Value Framework
- Total Cost to Serve Model
- Supplier cost Methodology
- The Value Analysis Process
- Armed Services Interest Group - Lean Six Sigma Survey Results
- Managing Environmental Sustainability Using Target Costing Principles
- Integration- The Foundation for Continuous Organizational Improvement

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- Operational Data and Cost Measurement Assessment Modular Manual
- Calculating & Reporting Customer Profitability
- Clopay & RCA – Resource Consumption Accounting Case Study
- Performance & Cost Management - A report by the CAM-I Armed Services Interest Group
- Enhancing Research & Development Productivity Through Aggressive Financial Management
- Glossary of Activity-Based Management
- Marketing, Cost Management and Management Accounting
- Strategy Deployment and Strategic Cost Management in Organizations: Phase 1
- A Guide to Risk Analysis and Management of Manufacturing Investments

SUPPLY CHAIN MANAGEMENT

Books

- Hitting The Target
- Target Costing – the next frontier in Strategic Cost Management
- Strategic Supply-Chain Management, Dictionary of Relevant Terms

Deliverables

- Total Cost to Serve Model
- Supplier cost Methodology
- Integration- The Foundation for Continuous Organizational Improvement

TARGET COSTING

Books

- Target Costing – The Next Frontier in Strategic Cost Management
- Hitting The Target

Deliverables

- Supplier Cost Methodology
- Principle Based Value Framework
- Managing Environmental Sustainability Using Target Costing Principles
- Target Costing – Addressing Commodity Price Volatility in Product Development through a mature Target Costing Process
- Target Costing Interest Group - Involving the Extended Value Chain in a Target Costing / Life Cycle Cost Process Model
- Target Costing Best Practices Report
- Target Costing: State of the Art Report
- Justifying and Tracking New Products: Measurement Continuity Between Product Life Cycle Phases
- The Management of Product Life Cycle Costs
- Product Life Cycle Management

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